Form **990-EZ**

PUBLIC DISCLOSURE COPY Short Form

Return of Organization Exempt From Income Tax

OMB No. 1545-0047 20**23**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form, as it may be made public. Department of the Treasury Go to www.irs.gov/Form990EZ for instructions and the latest information.

Open to Public Inspection

Internal Revenue Service

A For the 2023 calendar year, or tax year beginning 07/01 2023, and ending 06/30 . 20 24 B Check if applicable: C Name of organization D Employer identification number THE WRIGHT CENTER ALLIANCE 81-2982874 Address change Room/suite Name change Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Initial return 501 S. WASHINGTON AVE STE 1000 (570) 343-2383 Final return/terminated City or town, state or province, country, and ZIP or foreign postal code F Group Exemption Amended return SCRANTON, PA 18505 Number Application pending **G** Accounting Method:

Cash ✓ Accrual Other (specify): H Check ✓ if the organization is **not** I Website: THEWRIGHTCENTER.ORG required to attach Schedule B J Tax-exempt status (check only one) — 🗹 501(c)(3) 🗌 501(c) ((Form 990). ☐ 4947(a)(1) or ☐ 527) (insert no.) **K** Form of organization: Corporation Trust Other: Association L Add lines 5b, 6c, and 7b to line 9 to determine gross receipts. If gross receipts are \$200,000 or more, or if total assets Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I) Check if the organization used Schedule O to respond to any guestion in this Part I . . . 1 Contributions, gifts, grants, and similar amounts received 1 2 Program service revenue including government fees and contracts 2 3 3 4 Investment income 5a 5a Gross amount from sale of assets other than inventory b Less: cost or other basis and sales expenses Gain or (loss) from sale of assets other than inventory (subtract line 5b from line 5a) . . . С 5c 6 Gaming and fundraising events: Gross income from gaming (attach Schedule G if greater than Revenue 6a Gross income from fundraising events (not including \$ of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000) . . . 6b **c** Less: direct expenses from gaming and fundraising events . . . 6с Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract 6d 0 7a Gross sales of inventory, less returns and allowances . . . 7a Less: cost of goods sold 7b b Gross profit or (loss) from sales of inventory (subtract line 7b from line 7a) . 0 С 7c 8 8 9 **Total revenue.** Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8 9 0 10 10 11 Benefits paid to or for members 11 12 Salaries, other compensation, and employee benefits . . . 12 13 Professional fees and other payments to independent contractors 13 14 14 15 Printing, publications, postage, and shipping 15 16 Other expenses (describe in Schedule O) 16 0 17 0 17 18 Excess or (deficit) for the year (subtract line 17 from line 9) 18 0 Net Assets 19 Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with 19 20 Other changes in net assets or fund balances (explain in Schedule O) 20 Net assets or fund balances at end of year. Combine lines 18 through 20 21 0

(Rev. January 2024)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

File a separate application for each return. Go to www.irs.gov/Form8868 for the latest information. OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filling of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All 70

	equest an extension of time to file income tax returns.		(including 1120-6 illers), partilersit	ips, neiviios	, and	trusts mu	st use Form
Part I ·	- Identification						
Type or Print	No. 10 Community of the	er filer, see ins	tructions.	Taxpayer ide		cation num	iber (TIN)
File by the due date f		oox, see instru	ctions.				
filing your return. See instruction		or a foreign ad	dress, see instructions.				
Enter th	e Return Code for the return that this applicatio	n is for (file a	separate application for each r	eturn) .			0 1
Applio	ation Is For	Return Code	Application Is For				Return Code
Form 9	990 or Form 990-EZ	01	Form 4720 (other than individ	ual)			09
Form 4	1720 (individual)	03	Form 5227				10
Form 9	990-PF	04	Form 6069				11
Form 9	990-T (sec. 401(a) or 408(a) trust)	05	Form 8870				12
Form 9	990-T (trust other than above)	06	Form 5330 (individual)				13
Form 9	990-T (corporation)	07	Form 5330 (other than individ	ual)			14
Form	1041-A	08					
• The beautiful Telephie If the • If this for the v	Plan Name Plan Number Plan Year Ending (MM/DD/YYYY) — Automatic Extension of Time To File poks are in the care of ▶ SANDRA YASTREMSKI, none No. ▶ (570) 343-2383 organization does not have an office or place of is for a Group Return, enter the organization's for whole group, check this box ▶ □ . It the names and TINs of all members the exten	for Exempt 501 S WASH Fax business in tour digit Ground fit is for part	Organizations (see instructions) No. ► The United States, check this boup Exemption Number (GEN)	3505 		 If this	s is
1	request an automatic 6-month extension of tim he organization named above. The extension is	for the orgar	nization's return for: 23 , and ending	the exempt 06/30 ☐ Final retu			
	f this application is for Forms 990-PF, 990-T	, 4720, or 6	069, enter the tentative tax,	less any	3a	\$	0
	f this application is for Forms 990-PF, 990-Testimated tax payments made. Include any prior			dits and	3b	\$	0
c	Balance due. Subtract line 3b from line 3a. In using EFTPS (Electronic Federal Tax Payment Sy	clude your p	payment with this form, if requ	uired, by	3c		0
	If you are going to make an electronic funds withdray			3453-TE and			for payment

С

Form 8868 (Rev. 1-2024)

art	II — Extension of Time To File Form 5330 (see instructions)		
1	I request an extension of time until, 20, to file Form 5330.		
	You may be approved for up to a 6-month extension to file Form 5330, after the normal due da	te of	Form 5330.
а	Enter the Code section(s) imposing the tax.		I
b	Enter the payment amount attached.	1b	\$
С	For excise taxes under section 4980 or 4980F of the Code, enter the reversion/amendment date (MM/DD/YYYY).	1c	
2	State in detail why you need the extension.		
	enalties of perjury, I declare that to the best of my knowledge and belief, the statements made on this form are true, correct, and correct this application.	nplete,	and that I am author
anat	ure Date		

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	rt II Balance Sheets (see the instructions f					
	Check if the organization used Schedule	O to respond to a	ny question in this			
				(A) Beginning of year		(B) End of year
22	Cash, savings, and investments				22	
23	Land and buildings				23	
24	Other assets (describe in Schedule O)			0 :	24 25	
25 26	Total assets			0		
27	Net assets or fund balances (line 27 of column			0		0
Par		· ,				
	Check if the organization used Schedule					Expenses
Wha		SEE SCHEDULE O.	•		(· · · · · · · · · · · · · · · · · · ·	uired for section s)(3) and 501(c)(4)
Desc	cribe the organization's program service accomplis	shments for each o	f its three largest p	rogram services,		nizations; optional for
as m	neasured by expenses. In a clear and concise m	anner, describe the			other	s.)
	ons benefited, and other relevant information for ea	ch program title.				
28	SEE SCHEDULE O.					
	(Crente \$\)\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	includes foreign gra	unta abaak bara		28a	
29	(Grants \$) If this amount	includes foreign gra	ints, check here .	🗀	20a	
23						
	(Grants \$) If this amount	includes foreign gra	ints, check here .		29a	
30						
٠.		includes foreign gra			30a	
31	Other program services (describe in Schedule O)				04-	
32	(Grants \$) If this amount Total program service expenses (add lines 28a t	includes foreign gra			31a 32	0
Par						tions for Part IV
	Check if the organization used Schedule					Ć
	<u> </u>		(c) Reportable	(d) Health benefits,		
	(a) Name and title	(b) Average hours per week	compensation (Forms W-2/1099-MISC	contributions to employe		
	(a) Name and the	devoted to position	1099-NEC)	benefit plans, and deferred compensation		her compensation
			(if not paid, enter -0-)	, , , , , , , , , , , , , , , , , , , ,		
	DA THOMAS-HEMAK, MD	1.0				0
	ECTOR / PRESIDENT ARD GEOFFROY		()	0
	E CHAIR BEG 06/24	1.0				
	RY MARRARA		(0
			(()	0
VICE	CHAIR END 06/24; SECRETARY / TREASURER BEG 06/24	1.0	(0
	CHAIR END 06/24; SECRETARY / TREASURER BEG 06/24 N KEARNEY					
JOH		1.0		()	
JOH SEC	N KEARNEY	1.0	C	()	0
JOH SEC JAM CHA	N KEARNEY RETARY / TREASURER END 06/24 ES GAVIN IR		C	(0	0
JOH SEC JAM CHA JIGN	N KEARNEY RETARY / TREASURER END 06/24 ES GAVIN IR IESH SHETH, MD	1.0	(0 0
JOH SEC JAM CHA JIGN	N KEARNEY RETARY / TREASURER END 06/24 ES GAVIN IR	1.0	(0
JOH SEC JAM CHA JIGN	N KEARNEY RETARY / TREASURER END 06/24 ES GAVIN IR IESH SHETH, MD	1.0	(0 0
JOH SEC JAM CHA JIGN	N KEARNEY RETARY / TREASURER END 06/24 ES GAVIN IR IESH SHETH, MD	1.0	(0 0
JOH SEC JAM CHA JIGN	N KEARNEY RETARY / TREASURER END 06/24 ES GAVIN IR IESH SHETH, MD	1.0	(0 0
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JOH SEC JAM CHA JIGN	N KEARNEY RETARY / TREASURER END 06/24 ES GAVIN IR IESH SHETH, MD	1.0	(0 0
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JOH SEC JAM CHA JIGN	N KEARNEY RETARY / TREASURER END 06/24 ES GAVIN IR IESH SHETH, MD	1.0	(0 0

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Part V Other Information (Note the Schedule A and personal benefit contract statement requirements in the instructions for Part V.) Check if the organization used Schedule O to respond to any question in this Part V Yes No 33 Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a 33 34 Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the 34 35a Did the organization have unrelated business gross income of \$1,000 or more during the year from business 35a If "Yes" to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O 35b Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III 35c 36 Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N 36 Enter amount of political expenditures, direct or indirect, as described in the instructions 37a 37b 38a Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee; or were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return? 38a If "Yes," complete Schedule L, Part II, and enter the total amount involved Section 501(c)(7) organizations. Enter: 39 Initiation fees and capital contributions included on line 9 39a Gross receipts, included on line 9, for public use of club facilities Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: _; section 4912: _____; section 4955: section 4911: Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I 40b Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax on line All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter 40e List the states with which a copy of this return is filed: 41 (570) 343-2383 **42a** The organization's books are in care of: SANDRA YASTREMSKI Telephone no. 501 S. WASHINGTON AVE, STE 1000, SCRANTON, PA 18505 ZIP + 4**b** At any time during the calendar year, did the organization have an interest in or a signature or other authority over Yes No a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 42b If "Yes," enter the name of the foreign country: See the instructions for exceptions and filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). At any time during the calendar year, did the organization maintain an office outside the United States? If "Yes," enter the name of the foreign country: Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041 - Check here 43 and enter the amount of tax-exempt interest received or accrued during the tax year 43 Yes No 44a Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be 44a Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be 44b If "Yes" to line 44c, has the organization filed a Form 720 to report these payments? If "No," provide an 44d 45a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 45a Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of

							Yes	No
46	Did the organization engage, directly or i	ndirectly, in political c	ampaign activities o	n behalf	of or in opposi	ition		
	to candidates for public office? If "Yes,"	complete Schedule C	, Part I			. 46		/
Part V		s Only						
	All section 501(c)(3) organization 50 and 51.	ns must answer que	estions 47–49b and	52, and	d complete th	ie tables	for lin	es
		bodulo O to roomana	l to	u				
-	Check if the organization used Sc	nedule O to respond	to any question in	this Par	t VI			\sqcup
47	Did the organization engage in lobbying	activities or have a	section 501/b) alasti	on in off	oot during the	tov	Yes	No
.,	year? If "Yes," complete Schedule C, Par				ect during the	1000		,
	s the organization a school as described i				 lo E	. 47	_	V
	Did the organization make any transfers t					. 48 . 49a		V/
b I	f "Yes," was the related organization a se	ection 527 organization	on?			. 49a	_	_ v
50	Complete this table for the organization's	five highest compen	sated employees (ot	her than	officers direct	ors truste	es an	d key
(employees) who each received more than	1 \$100,000 of comper	nsation from the orga	anization	. If there is non	ie, enter "I	None."	u noy
		(b) Average	(c) Reportable		lealth benefits,			
	(a) Name and title of each employee	hours per week	compensation (Forms W-2/1099-MISC		tions to employee			
		devoted to position	1099-NEC)		lans, and deferred empensation	other cor	npensat	ion
NONE								
	Total number of other employees paid ov							
51 (Complete this table for the organization of 100,000 of compensation from the organ (a) Name and business address of each independent	nization. If there is no	ensated independent ne, enter "None."			received Compensati		than
	(,,		(b) Type of ser	VICE	(0)	Compensati	ion	
NONE								
-								
T b	otal number of other independent contra	actors each receiving	over \$100,000					
	Did the organization complete Schedu				nuet attach			
0		· · · · · · · ·				ıa . ☑Yes	-	lo
Under pen	alties of perjury, I declare that I have examined this r							
true, corre	ct, and complete. Declaration of preparer (other than	officer) is based on all info	mation of which preparer	has any kno	owledge.	owicage and	i bellet, i	l is
	* senda / lo	was 16	mah ur	1	5/14/25			
Sign	Signature of officer	7			Date			-
Here	LINDA THOMAS-HEMAK, MD, PRESIDI	ENT/DIRECTOR						
	Type or print name and title							
Paid	Print/Type preparer's name	Preparer's signature	Da	ate	Check	if PTIN		
Prepar	'er KRYSTAL CREACH				self-employ	10	124819	8
Use O	niv Firm's name FORVIS MAZARS, LL				Firm's EIN	44-016	0260	
	Firm's address 910 E ST LOUIS #200	PO BOX 1190, SPRING		23	Phone no.	(417) 865	-8701	
May the	IRS discuss this return with the preparer	shown above? See in	nstructions			. ✓ Yes	\square N	o
						Form 99 0	0-EZ	(2023)

SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name	of t	he organization					Employer identification	n number
THE	WR	IGHT CENTER ALLIANCE					81-29	82874
Pa	tΙ	Reason for Public Char	rity Status. (All	organizations mus	t comple	te this p	art.) See instructi	ons.
The o	orga	anization is not a private founda	tion because it is	s: (For lines 1 through	12, chec	k only or	ne box.)	
1		A church, convention of church					0(b)(1)(A)(i).	
2		A school described in section	170(b)(1)(A)(ii). (Attach Schedule E (F	orm 990).	.)		
3		A hospital or a cooperative hos						
4		A medical research organization hospital's name, city, and state	•	onjunction with a hosp	ital desc	ribed in s	ection 170(b)(1)(A)	(iii). Enter the
5		An organization operated for section 170(b)(1)(A)(iv). (Com		college or university	owned o	r operate	d by a government	al unit described in
6		A federal, state, or local govern	nment or governi	mental unit described	in sectio	n 170(b)	(1)(A)(v).	
7		An organization that normally described in section 170(b)(1)			oort from	a govern	nmental unit or fron	n the general public
8		A community trust described in	n section 170(b)	(1)(A)(vi). (Complete I	Part II.)			
9		An agricultural research organi or university or a non-land-gra university:						
10		An organization that normally receipts from activities related support from gross investment acquired by the organization a	to its exempt fur income and unr fter June 30, 197	nctions, subject to ce related business taxal 75. See section 509(a	rtain exce ole incom I)(2) . (Cor	eptions; a le (less se nplete Pa	ind (2) no more than ection 511 tax) from art III.)	fees, and gross 33 ¹ /3% of its businesses
11		An organization organized and	•	•	-			
12	~	An organization organized and						
		one or more publicly supported the box on lines 12a through 12						
а		Type I. A supporting organ the supported organization supporting organization. You	(s) the power to	regularly appoint or e	lect a ma	jority of t		
b		☐ Type II. A supporting organization(s). You must	the supporting o	rganization vested in	the same			
C		Type III functionally integ its supported organization(ally integrated with,
d		☐ Type III non-functionally i that is not functionally integ requirement (see instructio	grated. The orgai	nization generally mus	st satisfy	a distribu	ıtion requirement an	
е		Check this box if the organ functionally integrated, or 1						e II, Type III
f	Е	inter the number of supported of						. 1
g		Provide the following information	•					
	(i)	Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the o listed in you docur	0	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
				, "	Yes	No	,	,
(A)	SEE	STATEMENT)						
B)								
(C)								
D)								
(E)								

0

0

Schedule A (Form 990) 2023 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) **(b)** 2020 (a) 2019 (c) 2021 (d) 2022 **(e)** 2023 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge **Total.** Add lines 1 through 3 . . . 4 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) **Public support.** Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2019 **(b)** 2020 (c) 2021 (d) 2022 (e) 2023 (f) Total 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) **Total support.** Add lines 7 through 10 11 Gross receipts from related activities, etc. (see instructions) 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage Public support percentage for 2023 (line 6, column (f), divided by line 11, column (f)) % 14 15 Public support percentage from 2022 Schedule A, Part II, line 14 331/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this 331/3% support test - 2022. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18

Schedule A (Form 990) 2023 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support	411401 1110 10	010 110104 2011	on, piedee et	ompioto i ait	,	
	dar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(*)		(3)		(1)	
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6 7a	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с 8	Add lines 7a and 7b						
Secti	on B. Total Support		•		•	•	
Calen	dar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the organization, check this box and stop he	•	s first, second		-		
Secti	on C. Computation of Public Suppor	t Percentag	е				
15	Public support percentage for 2023 (line 8	, ,,,	•	, ,,,			%
16	Public support percentage from 2022 Sch					16	%
	on D. Computation of Investment In						
17	Investment income percentage for 2023 (-			<u>%</u>
18	Investment income percentage from 2022						% and line
19a	33 ¹ /3% support tests—2023. If the organ 17 is not more than 33 ¹ /3%, check this box						
h	33 ¹ /3% support tests—2022. If the organiz	_	_	-		_	_
b	line 18 is not more than 331/3%, check this l						
20	Private foundation. If the organization di	d not check a	box on line 14	, 19a, or 19b, o	check this box	and see instru	ctions . \Box

Schedule A (Form 990) 2023 Page 4

Supporting Organizations Part IV

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section	A. All	Sup	portina	Ora	anizations

ecti	on A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	V	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		V
3a				<i>'</i>
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3a 3b		
С		3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		~
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		~
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>			
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor	6		~
•	(as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		~
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line			
	7? If "Yes," complete Part I of Schedule L (Form 990).	8		~
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		V
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which	Ja		
	the supporting organization had an interest? If "Yes," provide detail in Part VI.	9b		~
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit			

from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

supporting organizations)? If "Yes," answer line 10b below.

determine whether the organization had excess business holdings.)

10b Schedule A (Form 990) 2023

9с

10a

Page 5 Schedule A (Form 990) 2023

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Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
а	11c below, the governing body of a supported organization?	11a		V
b	A family member of a person described on line 11a above?	11b		~
	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,	110		
·	provide detail in Part VI .	11c		~
Secti	ion B. Type I Supporting Organizations	10		
	yr arrest garage and a garage a		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	>	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		٧
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
2		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
Secti	ion E. Type III Functionally Integrated Supporting Organizations			
1 a b c	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in the organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity.			
2	Activities Test. <i>Answer lines 2a and 2b below.</i>		Yes	
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 a	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
-	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

9

Schedule A (Form 990) 2023

Part	V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	gani	zations	. ago
1	Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ	j tru	st on Nov. 20, 1970 (exp.	
Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C—Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	☐ Check here if the current year is the organization's first as a non-functional	ally	ntegrated Type III suppo	rting organization

Schedule A (Form 990) 2023

(see instructions).

Page **7**

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 4 5 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 8 Distributable amount for 2023 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) **Underdistributions Distributable** Section E—Distribution Allocations (see instructions) **Excess Distributions** Pre-2023 Amount for 2023 Distributable amount for 2023 from Section C, line 6 2 Underdistributions, if any, for years prior to 2023 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2023 **a** From 2018 From 2019 **c** From 2020 **d** From 2021 **e** From 2022 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2023 distributable amount Carryover from 2018 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2023 from 4 Section D, line 7: Applied to underdistributions of prior years Applied to 2023 distributable amount Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2024. Add lines 3j and 4c. Breakdown of line 7: Excess from 2019 . . . Excess from 2020 . . . Excess from 2021 . . . Excess from 2022 . . . Excess from 2023 . . .

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023 Page 8

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Part I

Line 12g. Information about the supported organization(s). (continued)

(i)	(ii)	(iii)	(i	v)	(v)	(vi)
Name of supported organization	EIN	Type of organization (described on lines 1-10 above (see instructions))			Amount of monetary support (see instructions)	Amount of other support (see instructions)
			Yes	No		
THE WRIGHT CENTER FOR GRADUATE MEDICAL EDUCATION	23-2007832	10. AN ORG. FOLLOWING SUPPORT/INVESTMENT INCOME TEST. SECTION 509(A)(2).	1		0	0

SCHEDULE O (Form 990)

Department of Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the Organization
THE WRIGHT CENTER ALLIANCE

Employer Identification Number 81-2982874

Return Reference - Identifier

FORM 990-EZ, PART III, EXEMPT PURPOSE -ORGANIZATION EXEMPT PURPOSE

Explanation

THE WRIGHT CENTER ALLIANCE (ALLIANCE) WAS FORMED EXCLUSIVELY FOR CHARITABLE, SCIENTIFIC AND EDUCATIONAL PURPOSES WITHIN THE MEANING OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE OF 1986, AS AMENDED, PARTICULARLY TO ACT AS THE PARENT HOLDING COMPANY OF A GRADUATE MEDICAL EDUCATION SAFETY-NET CONSORTIUM (GME-SNC), A MULTI-ENTITY COMPREHENSIVE, NON-DISCRIMINATORY, FULLY INTEGRATED PRIMARY HEALTH SERVICES AND PHYSICIAN AND INTERPROFESSIONAL HEALTHCARE WORKFORCE DEVELOPMENT ECOSYSTEM (ENTERPRISE) IN WHICH TWCGME IS THE FOUNDATIONAL EDUCATIONAL MEMBER. THE ALLIANCE WAS ALSO DESIGNED TO POTENTIALLY RECEIVE, MAINTAIN AND DISTRIBUTE FUNDS AND OTHER ASSETS AND TO ADMINISTER AND APPLY THE INCOME AND PRINCIPAL THEREOF EXCLUSIVELY FOR, AND OTHERWISE SUPPORT OR BENEFIT, THE CHARITABLE, EDUCATIONAL AND SCIENTIFIC ACTIVITIES OF THE ENTERPRISE, INCLUSIVE OF TWCGME AND ITS TAX EXEMPT AFFILIATED ENTITIES. WITHOUT OTHERWISE LIMITING THE POWERS OF THE ALLIANCE, IT MAY ALSO EXERCISE ALL RIGHTS AND POWERS CONFERRED BY THE LAWS OF THE COMMONWEALTH OF PENNSYLVANIA UPON NON-PROFIT CORPORATIONS. WHEN ESTABLISHED, THE ALLIANCE WAS INTENDED TO BE OPERATED, SUPERVISED OR CONTROLLED BY TWCGME WITHIN THE MEANING OF SECTION 509(A)(3) OF THE INTERNAL REVENUE CODE. AS SUCH, A MAJORITY OF THE MEMBERS OF THE ALLIANCE'S BOARD OF DIRECTORS ARE APPOINTED OR ELECTED BY THE MEMBERS OF TWCGME'S BOARD OF DIRECTORS.

TWCGME IS A TAX EXEMPT ORGANIZATION AS DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND A PUBLIC CHARITY DESCRIBED IN SECTION 509(A)(2) OF THE CODE. TWCGME'S AFFILIATED ENTITIES THAT COMPRISE THE ENTERPRISE ARE ALSO ENTITIES DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE.

THE MISSION OF THE WRIGHT CENTER FOR GRADUATE MEDICAL EDUCATION (TWCGME) IS TO IMPROVE THE HEALTH AND WELFARE OF OUR COMMUNITIES THROUGH RESPONSIVE WHOLE-PERSON HEALTH SERVICES FOR ALL AND THE SUSTAINABLE RENEWAL OF AN INSPIRED AND COMPETENT WORKFORCE THAT IS PRIVILEGED TO SERVE. AS THE FOUNDATIONAL EDUCATIONAL MEMBER OF ITS GME-SNC, TWCGME IS AN INDEPENDENT ACCREDITATION COUNCIL FOR GRADUATE MEDICAL EDUCATION (ACGME) ACCREDITED SPONSORING INSTITUTION OF GRADUATE MEDICAL EDUCATION RESIDENCY AND FELLOWSHIP PROGRAMS THAT TRAIN PRIMARY CARE RESIDENT AND SPECIALTY FELLOW PHYSICIANS IN A SAFETY-NET HEALTH SERVICES NETWORK OF ESSENTIAL COMMUNITY PROVIDERS. TWCGME'S TRAINING PROGRAMS OPERATING DURING THE REPORTING PERIOD INCLUDE INTERNAL MEDICINE, FAMILY MEDICINE, PSYCHIATRY, AND PHYSICAL MEDICINE & REHABILITATION RESIDENCIES AND GERIATRICS, CARDIOVASCULAR DISEASE, AND GASTROENTEROLOGY FELLOWSHIPS.

TWCGME'S GME-SNC STRATEGICALLY ENGAGES NUMEROUS PARTNERING ORGANIZATIONS IN ITS GOVERNANCE AND THE TRAINING OF ITS RESIDENTS AND FELLOWS. THESE PARTNERS INCLUDE TWCGME'S PRIMARY AFFILIATED TAX EXEMPT ENTITY, THE WRIGHT CENTER MEDICAL GROUP D/B/A THE WRIGHT CENTER FOR COMMUNITY HEALTH (TWCCH). OTHER KEY GME-SNC STAKEHOLDERS REPRESENTED ON TWCGME'S GOVERNANCE CONSIST OF FOUR PARTNERING NATIONAL FQHCS, NUMEROUS CENTERS FOR MEDICARE AND MEDICAID SERVICES (CMS) GME-FUNDED COMMUNITY-BASED HOSPITAL SYSTEMS, OUR REGIONAL VETERANS AFFAIRS MEDICAL CENTER, TWO CMS GME-FUNDED INPATIENT REHABILITATION FACILITIES (IRFS), THE NORTHEAST PENNSYLVANIA AREA HEALTH EDUCATION CENTER (AHEC), COMMUNITY RESOURCE AGENCIES INCLUDING THE INSTITUTE FOR PUBLIC POLICY AND ECONOMIC DEVELOPMENT, AND ALSO PATIENTS OF TWCCH AND MEMBERS OF THE COMMUNITIES SERVED AT LARGE.

AS THE ANCHORING FOUNDATIONAL PRIMARY HEALTH SERVICES DELIVERY MEMBER OF THE GME-SNC ENTERPRISE, TWCCH SHARES TWCGME'S MISSION TO IMPROVE THE HEALTH AND WELFARE OF OUR COMMUNITIES THROUGH RESPONSIVE WHOLE-PERSON HEALTH SERVICES FOR ALL AND THE SUSTAINABLE RENEWAL OF AN INSPIRED AND COMPETENT WORKFORCE THAT IS PRIVILEGED TO SERVE. TWCCH DELIVERS COMPREHENSIVE, NON-DISCRIMINATORY, WHOLE-PERSON PRIMARY HEALTH SERVICES IN A PATIENT CENTERED MEDICAL HOME (PCMH) CARE DELIVERY FRAMEWORK FOR PATIENTS AND FAMILIES, REGARDLESS OF ABILITY TO PAY, INSURANCE STATUS, OR ZIP CODE, WHILE EDUCATING THE CURRENT AND FUTURE PHYSICIAN AND INTERPROFESSIONAL HEALTHCARE WORKFORCE. TWCCH'S COMPREHENSIVE, FULLY INTEGRATED PRIMARY HEALTH SERVICES ACROSS THE LIFESPAN, FROM PEDIATRICS TO GERIATRICS, INCLUDE MEDICAL, WOMEN'S HEALTH, GENERAL DENTAL, MENTAL AND BEHAVIORAL, SUBSTANCE USE DISORDER TREATMENT AND RECOVERY, CARE AND CASE MANAGEMENT, OBESITY, INFECTIOUS DISEASE, RYAN WHITE PRIMARY AND SECONDARY PREVENTION AND TREATMENT OF HIV, AS WELL AS RHEUMATOLOGICAL, NUTRITIONAL, AND LIFESTYLE MEDICINE SERVICES. ENRICHED PRIMARY CARE SERVICES WITH SPECIALTY INTEGRATION ACTIVITIES ALLOW TWCCH TO EXPAND NON-DISCRIMINATORY ACCESS FOR PATIENTS AND PHYSICIAN AND INTERPROFESSIONAL LEARNERS TO PARTNERING SPECIALTY PROVIDERS.

TWCCH IS THE SOLE CORPORATE MEMBER OF A 501(C)(3) TAX-EXEMPT PENNSYLVANIA NON-PROFIT CORPORATION, THE WRIGHT CENTER FOR PATIENT AND COMMUNITY ENGAGEMENT (TWCPCE), WHOSE WORK IS INTRINSICALLY LINKED TO TWCCH. THE MISSION OF TWCPCE IS TO EMPOWER AND ENGAGE PATIENTS IN PROMOTING THE HEALTH AND WELFARE OF OUR COMMUNITIES WHILE ADVANCING THE OUTCOMES AND EXPERIENCE OF HEALTH CARE AND RELATED SERVICES AND WORKFORCE DEVELOPMENT. IT AIMS TO IMPROVE COMMUNITY HEALTH THROUGH EDUCATION, ADVOCACY, PATIENT-CENTERED SERVICES, AND TARGETED INITIATIVES THAT ADDRESS PATIENT AND COMMUNITY RESOURCE NEEDS THAT NEGATIVELY IMPACT HEALTH OUTCOMES.

INSPIRED BY THE EMPOWERING COMMUNITY AND PATIENT GOVERNANCE PRINCIPLES AND FOCUS OF THE U.S. HEALTH RESOURCES AND SERVICES ADMINISTRATION'S (HRSA) FQHC FRAMEWORK, AS WELL AS ITS TEACHING HEALTH CENTER GRADUATE MEDICAL EDUCATION (THCGME) PROGRAM, OUR GME-SNC ENTERPRISE EMBRACES COMMUNITY HEALTH CENTERS AS INTEGRATED ACADEMIC PRIMARY CARE

Return Reference - Identifier	Explanation
	WORKFORCE DEVELOPMENT PLATFORMS. THE DEMONSTRATED SUCCESS OF THIS MODEL IS A POWERFUL SOLUTION FOR INDIVIDUAL COMMUNITY HEALTH CENTER WORKFORCE RECRUITMENT AND RETENTION CHALLENGES, AND A MEANS OF ADDRESSING AMERICA'S PRIMARY CARE WORKFORCE SHORTAGE, MIS-DISTRIBUTION, AND RELATED HEALTH, HEALTHCARE SERVICES, AND HEALTHCARE CAREER ACCESS NEEDS AND CHALLENGES.
	AFTER IT WAS CONCEIVED, THE SUPPORTING PARENT STRATEGIC PLAN FOR THE ALLIANCE EVOLVED WHEN TWOCH, WHICH WAS PREVIOUSLY INTENDED TO EMBRACE THE ALLIANCE AS ITS SOLE CORPORATE MEMBER, INSTEAD REMAINED INDEPENDENT TO SEEK A DESIGNATION BY HRSA AS AN FQHC LOOK-ALIKE - A DESIGNATION TWOCH RECEIVED EFFECTIVE JUNE 1, 2019. SUBSEQUENTLY, IN JANUARY 2020, TWOCH REPLACED THE ALLIANCE AS THE SOLE CORPORATE MEMBER OF TWOCE BECAUSE OF TWOCH'S PROXIMITY TO THE NEEDS OF PATIENTS, FAMILIES AND THE COMMUNITIES IT SERVES, INFORMING TWOPCE'S STRATEGIC PROGRAMMING. HOWEVER, THE ALLIANCE, AS TWOGME'S SUPPORTING PARENT ORGANIZATION, REMAINS INTACT TO POTENTIALLY EVOLVE ITS GOVERNANCE CONSISTENT WITH ITS PURPOSE TO SUPPORT OTHER ENTITIES THAT MAY JOIN THE ENTERPRISE AS A TAX-EXEMPT AFFILIATE OF TWOGME.
FORM 990-EZ, PART III, PROGRAM SERVICES DETAILS - LINE 28 - PROGRAM SERVICE ACCOMPLISHMENTS	THE WRIGHT CENTER ALLIANCE WAS DESIGNED TO SUPPORT THE ACTIVITIES OF TWCGME BY PROVIDING GOVERNANCE SUPPORT, ENGAGEMENT AND OVERSIGHT, ACTIVITY COORDINATION AND, POTENTIALLY, ADMINISTRATIVE SUPPORT AND ASSISTANCE IN ORDER TO ENSURE MAXIMUM OPERATIONAL EFFICIENCIES AND MISSION ACHIEVEMENT OF THE ENTERPRISE. IN LIGHT OF THE CHANGES DESCRIBED ABOVE, THE ALLIANCE, AS TWCGME'S SUPPORTING PARENT ORGANIZATION, REMAINS INTACT TO POTENTIALLY EVOLVE ITS GOVERNANCE CONSISTENT WITH ITS PURPOSE TO SUPPORT OTHER TAX-EXEMPT ENTITIES THAT MAY JOIN THE SYSTEM AS AN AFFILIATE OF TWCGME.

Form **8879-TE**

IRS E-file Signature Authorization for a Tax Exempt Entity

OMB No. 1	545-0047
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For calendar year 2023, or fiscal year beginning 07/01 , 2023, and ending 06/30 , 20 24

Department of the Treasury Internal Revenue Service

Do not send to the IRS. Keep for your records. Go to www.irs.gov/Form8879TE for the latest information.

Name of filer EIN or SSN THE WRIGHT CENTER ALLIANCE 81-2982874 Name and title of officer or person subject to tax LINDA THOMAS-HEMAK, MD, PRESIDENT/DIRECTOR Type of Return and Return Information Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return, Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here . . . b Total revenue, if any (Form 990, Part VIII, column (A), line 12) . . Form 990-EZ check here . . . b Total revenue, if any (Form 990-EZ, line 9) **b** Total tax (Form 1120-POL, line 22) 3a Form 1120-POL check here . . . Form 990-PF check here . . . b Tax based on investment income (Form 990-PF, Part V, line 5) . Form 8868 check here 5a Form 990-T check here . . . b Total tax (Form 990-T, Part III, line 4) 6h 6a Form 4720 check here . . . 7a b FMV of assets at end of tax year (Form 5227, Item D) Form 5227 check here . . . 8a Form 5330 check here b Tax due (Form 5330, Part II, line 19) 9b 9a Form 8038-CP check here . . . b Amount of credit payment requested (Form 8038-CP, Part III, line 22) Declaration and Signature Authorization of Officer or Person Subject to Tax Under penalties of perjury, I declare that 🗹 I am an officer of the above entity or 🔲 I am a person subject to tax with respect to (name and that I have examined a copy of the of entity) , (EIN) 2023 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only FORVIS MAZARS, LLP ✓ I authorize to enter my PIN as my signature ERO firm name Enter five numbers, but do not enter all zeros on the tax year 2023 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2023 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my P)N on the return's disclosure consent screen. Signature of officer or person subject to tax X **Certification and Authentication** ERO's EFIN/PIN. Enter your six-digit electronic filing identification 2 2 8 0 2 6 number (EFIN) followed by your five-digit self-selected PIN. Do not enter all zeros I certify that the above numeric entry is my PIN, which is my signature on the 2023 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. 05/13/2025 ERO's signature ERO Must Retain This Form — See Instructions

Do Not Submit This Form to the IRS Unless Requested To Do So

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PUBLIC DISCLOSURE COPY

 $\mathsf{Form}\, 990\text{-}T$

Exempt Organization Business Income Tax Return (and proxy tax under section 6033(e))

For calendar year 2023 or other tax year beginning 07/01 , 2023, and ending 06/30 , 20 24

90	9	2
ot = 0		J

OMB No. 1545-0047

	ment of the Treasury Revenue Service	Do no	Go to www.irs.gov/Form990T for instructions and the latest information. of enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).		en to Public Inspection for 501(c)(3) Organizations Only
	Check box if address changed.		Name of organization (D Em		r identification number 1-2982874
B Exer	mpt under section	Print	Number, street, and room or suite no. If a P.O. box, see instructions.	E Gro		emption number
	501(C)(3)	or Type	501 S. WASHINGTON AVE, STE 1000	(se	e instr	uctions)
	108(e) 220(e)	Type	City or town, state or province, country, and ZIP or foreign postal code			
=	108A 530(a)		SCRANTON, PA 18505	F \square	Che	ck box if
	529(a) 529A	C Book	value of all assets at end of year			mended return.
G C	heck organizatio	n type	✓ 501(c) corporation ☐ 501(c) trust ☐ 401(a) trust ☐ Other trust ☐ Sta	te co	llege	/university
.	g	,	6417(d)(1)(A) Applicable entity			
H C	heck if filing only	/ to clai	m Credit from Form 8941 Refund shown on Form 2439 Elective payr	nent a	amou	int from Form 3800
			nization filing a consolidated return with a 501(c)(2) titleholding corporation .			
			ched Schedules A (Form 990-T)			
			he corporation a subsidiary in an affiliated group or a parent-subsidiary controlle			
	_		and identifying number of the parent corporation THE WRIGHT CENTER FOR GRADUA	_	-	
			(SEE STATEMENT) Telephone number			70) 343-2383
Par			ed Business Taxable Income			
1			less taxable income computed from all unrelated trades or businesses (see instruction	ns)	1	0
2	Reserved				2	
3	Add lines 1 an				3	0
4			ns (see instructions for limitation rules)	İ	4	0
5			ess taxable income before net operating losses. Subtract line 4 from line 3.	- 1	5	0
6			erating loss. See instructions	•	6	0
7		•	siness taxable income before specific deduction and section 199A deduction	on.		
	Subtract line 6		·		7	0
8	Specific deduc	ction (a	enerally \$1,000, but see instructions for exceptions)	.	8	0
9			deduction. See instructions		9	0
10			Id lines 8 and 9		10	0
11			taxable income. Subtract line 10 from line 7. If line 10 is greater than line			
					11	0
Part				1		
1			le as corporations. Multiply Part I, line 11, by 21% (0.21)	.	1	0
2	-		ust rates. See instructions for tax computation. Income tax on the amount	t t		
_			☐ Tax rate schedule or ☐ Schedule D (Form 1041)		2	
3			ctions		3	0
4	•		ee instructions		4	0
5			tax		5	0
6			t facility income. See instructions		6	0
7		-	ough 6 to line 1 or 2, whichever applies	.	7	0
Part						l
1a			rporations attach Form 1118; trusts attach Form 1116)	0		
b	Other credits (· · · · · · · · · · · · · · · · · · ·	0		
С		•	dit. Attach Form 3800 (see instructions) 1c	0		
d			ninimum tax (attach Form 8801 or 8827) 1d			
е	•	-	es 1a through 1d	1	le	0
2			Part II, line 7		2	0
3a	Amount due fr					
b	Amount due fr	om For	m 8611			
C	Amount due fr					
d	Amount due fr					
e			ee instructions)	0		
f			dd lines 3a through 3e	_	3f	0
4			and 3f (see instructions). Check if includes tax previously deferred under			
-			tax amount here	0	4	0
_5			ability paid from Form 965-A, Part II, column (k)		5	0

(Rev. January 2024)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

File a separate application for each return. Go to www.irs.gov/Form8868 for the latest information. OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filling of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7

	request an extension of time to file income tax returns		inologing 1720 o meroj, parmerompe	o, riciviroo, ai	ia tradio ii	idot doc i oiiii
Part I	Identification					
Туре о	The second of th					ımber (TIN)
Print	THE WRIGHT CENTER ALLIANCE			8′	1-2982874	
File by the		box, see instru	ctions.			
filing your return. Se	City, town or post office, state, and ZIP code. F	or a foreign ad	dress, see instructions.			
instructio	ns. SCRANTON, PA 18505					
Enter t	ne Return Code for the return that this application	on is for (file a	separate application for each ret	turn)		. 0 7
Appli	cation Is For	Return Code	Application Is For			Return Code
Form	990 or Form 990-EZ	01	Form 4720 (other than individua	al)		09
Form	4720 (individual)	03	Form 5227			10
Form	990-PF	04	Form 6069			11
Form	990-T (sec. 401(a) or 408(a) trust)	05	Form 8870			12
	990-T (trust other than above)	06	Form 5330 (individual)			13
	990-T (corporation)	07	Form 5330 (other than individua	al)		14
	1041-A	08	·			
• The b Telep • If the • If this for the	application is for an extension of time to file For Plan Name Plan Number Plan Year Ending (MM/DD/YYYY) — Automatic Extension of Time To File cooks are in the care of ▶ SANDRA YASTREMSK thone No. ▶ (570) 343-2383 corganization does not have an office or place of is for a Group Return, enter the organization's for whole group, check this box ▶ □ . the the names and TINs of all members the external time is to file the place of the company of t	for Exempt I, 501 S WASH Fax f business in tour digit Ground is for part	Organizations (see instructions) No. he United States, check this box process to be instructed.	ons) :05	 If th	nis is
	I request an automatic 6-month extension of time the organization named above. The extension is calendar year 20 or tax year beginning 07/01 fithe tax year entered in line 1 is for less than 12 Change in accounting period	for the organ	ization's return for: 23 , and ending	06/30 Final return	, 20	on return for
	If this application is for Forms 990-PF, 990-7 nonrefundable credits. See instructions.	Γ, 4720, or 6	069, enter the tentative tax, le	- 1	a \$	0
	If this application is for Forms 990-PF, 990-T estimated tax payments made. Include any prio		•		b \$	0
	Balance due. Subtract line 3b from line 3a. In using EFTPS (Electronic Federal Tax Payment S		•		c \$	0
	: If you are going to make an electronic funds withdra					E for payment

c

Form 8868 (Rev. 1-2024)

Part l	Part III — Extension of Time To File Form 5330 (see instructions)				
1	I request an extension of time until, 20, to file Form 5330.				
	You may be approved for up to a 6-month extension to file Form 5330, after the normal due da	te of	Form 5330.		
а	Enter the Code section(s) imposing the tax.	1			
b	Enter the payment amount attached.	1b	\$		
С	For excise taxes under section 4980 or 4980F of the Code, enter the reversion/amendment date (MM/DD/YYYY).	1c			
2	State in detail why you need the extension.				
	penalties of perjury, I declare that to the best of my knowledge and belief, the statements made on this form are true, correct, and con are this application.	nplete,	and that I am authorized		
Signat	ure Date				

Form **8868** (Rev. 1-2024)

Part	Tax and Payments (continued)									
6a	Payments: Preceding year's overpayment	t credited to the curre	ent year	6a		0				_
b	Current year's estimated tax payments. C						10,18			
	applies			6b		0				
C	Tax deposited with Form 8868			6c		0				
d	Foreign organizations: Tax paid or withhe			6d		0				
е	Backup withholding (see instructions)			6e		0				
f	Credit for small employer health insurance			6f		0				
g	Elective payment election amount from Fo			-		0				
h	Payment from Form 2439			6h		0				
i	Credit from Form 4136			6i		0				
i				6j		0				
7	Total payments. Add lines 6a through 6j			_ OJ		0	7			0
8	Estimated tax penalty (see instructions). C						8			0
9	Tax due. If line 7 is smaller than the total	of lines 4 5 and 8 e	nter amount o	wod .		ш	9			0
10	Overpayment. If line 7 is larger than the to	otal of lines 4.5. and	8 enter amou	int over	oaid		10			
11	Enter the amount of line 10 you want: Credi	ited to 2024 estimated	tav		0 Refun	dod.	11			0
Part I	V Statements Regarding Certain				inetructions	ueu 1				U
1	At any time during the 2023 calendar year						L		Yes N	0
-10	over a financial account (bank, securities,	or other) in a foreign	Country? If "	Voc." th	r a signature	or or	ner autn	ority	res iv	U
	FinCEN Form 114, Report of Foreign Ban	k and Financial Acco	unts If "Yes"	enter th	ne name of t	ho for	y nave to	intry		
	here	in and i manolal 7,000	unto. II 100,	CITICI LI	ie name or t	116 101	eigii cot	and y	-	,
2	During the tax year, did the organization rece	ive a distribution from	or was it the a	rantor of	or transferor	v to . o	foroian t			_
	If "Yes," see instructions for other forms the	he organization may l	ave to file	Taritor Of	, or transferor	ю, а	ioreign ti	ustr		- 3
3	Enter the amount of tax-exempt interest re	eceived or accrued di	uring the tay w	oor	ф					
	Enter available pre-2018 NOL carryovers I	here \$	Do not in	oludo o	\$	7 110				
•	Enter available pre-2018 NOL carryovers I shown on Schedule A (Form 990-T). Don	n't reduce the NOL c	arryover show	iciude a In here	ny post-201	/ NO	carryo	ver		
	Part I, line 6.		arryovor onovi	ii iioio	by any acad	iction	reported	J OII		
5	Post-2017 NOL carryovers. Enter the Busin	ness Activity Code an	d available no	et_2017	NOL carno	vore l	Don't roo	duco		
	the amounts shown below by any NOL clai	imed on any Schedule	A. Part II. line	17. for	the tax vear	See i	nstructio	ne		
	Business Activit		1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			-				
			Φ.	Availab	le post-2017	NOL	. carryov	er_		
			10							
			φ.							
			Φ							
6a	Reserved for future use		ļΦ							
										-
Part	Reserved for future use									
COLUMN TO SERVICE	e any additional information. See instruction									_
7	TATEMENT)	1115.								
(OLL O	TATEMENT									
	Under penalties of perjury, I declare that I have exar	mined this return, including	accompanying a	abadulaa s			11 11	, ,		
	belief, it is true, correct, and complete. Declaration of	f preparer (other than taxpa	yer) is based on a	II informat	ion of which pre	and to parer h	tne best c as anv kno	ot my kno owledae.	wledge a	nd
Sign			•		p. c	,	ao any mio	mougo.		_
Here	Charles / hon Ste	Ende a/5/14/26	MD DDEGID				May the IF with the pr			
	Signature of officer		MD, PRESID	ENT/DIR	ECTOR		(see instru			
		Date	Title							
Paid	Print/Type preparer's name	Preparer's signature		D.	ate	Check	The second secon	PTIN	Large Control	
Prepa	KRYSTAL CREACH						mployed		48198	_
Use C						Firm's		44 0400	1260	
USE C	Firm's address 910 E ST LOUIS #200 PO					Filli 5	FIN	44-0160	1200	_

Return Reference - Identifier	Explanation
BOOK CARE - NAME AND ADDRESS	SANDRA YASTREMSKI, 501 S. WASHINGTON AVE, STE 1000, SCRANTON, PA 18505

Additional Information

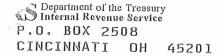
Form 990T

Return Reference	Amount	Explanation
990-T CORE FORM		
FORM 990-T, PART I, LINE 1	0	THE TAXPAYER DOES NOT HAVE ANY ACTIVITIES GENERATING UNRELATED BUSINESS TAXABLE INCOME (AS DEFINED IN IRC SECTION 512(A)) IN THE CURRENT YEAR. FORM 990-T IS BEING FILED TO COMMENCE RUNNING ON THE PERIOD UNDER THE STATUTES OF LIMITATION FOR REPORTING UNRELATED BUSINESS INCOME.

Supplemental Information

Form 990-T

IRS Tax Determination



1

In reply refer to: 999999999990ct. 16, 2017 LTR 3367C S081-2982874 000000 00

00019560 BODC: TE

THE WRIGHT CENTER ALLIANCE 111 NORTH WASHINGTON AVE 1ST FLR SCRANTON PA 18503



14428

Employer identification number: 81-2982874

Tax form: 1023

Document locator number: 17053-276-32604-7

For assistance, call: 1-877-829-5500

Dear Applicant,

We received your application for exemption from federal income tax and your user fee payment.

During the initial review process, applications for exemption are separated into two groups:

- 1. Those that can be processed based on information submitted
- 2. Those that require additional information to be processed

If your application falls in the first group you'll receive a determination letter within approximately 90 days from the date of this notice stating that you re exempt from federal income tax.

If your application falls in the second group, you'll be contacted when your application has been assigned to an Exempt Organizations specialist for review. You can expect to be contacted within approximately 180 days from the date of this notice. After 180 days, if you haven't been notified your application was assigned to a specialist, you can contact Customer Account Services Monday through Friday at the toll-free number shown above to check on its status. The individual calling on your behalf will need the following information:

- * Your name
- * Your employer identification number (EIN)
- * The document locator number listed above and assigned to your request
- * A proper power of attorney submitted with your exemption application, unless the individual calling is an officer or director and legally authorized to represent you

The IRS doesn't issue "tax-exempt numbers" or "tax-exempt certificates" for state or local sales or income taxes. If you need exemption from these taxes, contact your state or local tax offices.

Most organizations are required to file an annual information return

THE WRIGHT CENTER ALLIANCE 111 NORTH WASHINGTON AVE 1ST FLR SCRANTON PA 18503

(Form 990, Form 990-EZ, or Form 990-PF) or electronic notice (Form 990-N, the e-Postcard) while their applications for exemption or miscellaneous determination requests are pending. If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked. Visit www.irs.gov and type "annual exempt organization return: who must file" in the search box for information on the types of organizations that are required to file annual returns or notices.

To receive the Exempt Organizations EO Update, an electronic newsletter with information for tax-exempt organizations and tax practitioners, go to www.irs.gov/charities and click on "Free e-Newsletter."

For tax forms, instructions, and publications, visit www.irs.gov or call 1-800-TAX-FORM (1-800-829-3676).

Sincerely yours,

stephen a martin

Stephen A. Martin Director, EO Rulings & Agreements INTERNAL REVENUE SERVICE P. O. BOX 2508 CINCINNATI, OH 45201

Date: MAR 16 2018

THE WRIGHT CENTER ALLIANCE 111 NORTH WASHINGTON AVE 1ST FLR SCRANTON, PA 18503

Employer Identification Number: 81-2982874 DLN: 17053276326047 Contact Person: MRS. M. TAYLOR ID# 52449 Contact Telephone Number: (877) 829-5500 Accounting Period Ending: June 30 Public Charity Status: 509(a)(3) Form 990/990-EZ/990-N Required: Effective Date of Exemption: June 30 2015 Contribution Deductibility: Addendum Applies: No

Dear Applicant:

We're pleased to tell you we determined you're exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3). Donors can deduct contributions they make to you under IRC Section 170. You're also qualified to receive tax deductible bequests, devises, transfers or gifts under Section 2055, 2106, or 2522. This letter could help resolve questions on your exempt status. Please keep it for your records.

Organizations exempt under IRC Section 501(c)(3) are further classified as either public charities or private foundations. We determined you're a public charity under the IRC Section listed at the top of this letter.

Specifically, we determined you're a Type I supporting organization under IRC Section 509(a)(3). A Type I supporting organization is operated, supervised, or controlled by one or more publicly supported charities.

If we indicated at the top of this letter that you're required to file Form 990/990-EZ/990-N, our records show you're required to file an annual information return (Form 990 or Form 990-EZ) or electronic notice (Form 990-N, the e-Postcard). If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked.

If we indicated at the top of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

For important information about your responsibilities as a tax-exempt organization, go to www.irs.gov/charities. Enter "4221-PC" in the search bar to view Publication 4221-PC, Compliance Guide for 501(c)(3) Public Charities,

Letter 947

THE WRIGHT CENTER ALLIANCE

which describes your recordkeeping, reporting, and disclosure requirements.

We sent a copy of this letter to your representative as indicated in your power of attorney.

Sincerely,

styphen a mentur

Director, Exempt Organizations Rulings and Agreements